



DRAFT NPDC Tiriti Outcomes Framework

Te Huinga Taumatua Workshop - Thursday 16 April 2026, 10-12pm
Council Chambers, Civic Centre



Te Kaunihera - ā - Rohe o Ngāmotu
New Plymouth
District Council

Karakia Tīmatanga

Kia uru uru mai

A hau-ora, a hau-kaha, a hau-maia,
Ki runga, ki raro, ki roto, ki waho,
Rire rire hau Paimārire!

Agenda

Karakia Tīmatanga

1. Recap
2. Engagement to date
3. What approach to deliver the Tiriti Outcomes Framework?
4. Workshop exercise / overview
5. Round the room wrap up

Karakia Whakakapi

Recap

Tiriti Outcomes Framework provides a process for hapū and iwi input to Long-Term Plan decision making – will inform Long-Term Plan alignment with hapū and iwi strategic priorities and Council fulfillment of statutory obligations in relation to Māori and Te Tiriti o Waitangi.

- Local Government Act 2002 participation in decision making requirements
- Te Tiriti o Waitangi obligations as applied through the Resource Management Act 1991 and the Reserves Act 1977

Te Huinga Taumatua has delegated authority to approve the Framework.

Tiriti Outcomes drafted from common themes across hapū and iwi groups' strategic plans and feedback over February / March 2026.

Reminder: Hapū and iwi development benefits the district as a whole.

Recap

Te Huinga Taumatua resolution – report back Tiriti Review
Recommendations Action Plan – now incorporated into the Tiriti
Outcomes Framework.

Workshopping the Draft Framework and Tiriti Review Recommendations
Action plan today – are we on the right track?

Report to Te Huinga Taumatua 20 May - approve DRAFT Tiriti Outcomes
Framework to inform the Long-Term Plan 2027-2037.

Engagement to date

One on one hui with 12 iwi/hapū groups, 1 collective report back hui, plus written feedback

High level feedback

- General support for Tiriti Outcomes
- Trusted relationships, accountability, and good engagement universal kōrero
- Strategic cultural infrastructure plans across multiple groups as well as a desire to unlock unused Māori land potential
- Recognise significant land to iwi/hapū in Council ownership
- Iwi/hapū employment and economic/business development
- Wāhi tapu, return of taonga from Puke Ariki and more involvement in key events
- Retain Marae / Manaaki Urupā Grants – essential
- Consider Mana Whenua Partnerships Fund for groups with less means
- Consider use of Council reserves land to support hapū/iwi led infrastructure – e.g Educational facilities

What approach to deliver the Tiriti Outcomes Framework?

Consider existing support for iwi / hapū priorities in Long-Term Plan 2027-2037 decision making – including the Mana Whenua Partnerships Fund.

Consider new initiatives within proposed budgets.

Bring Tiriti Outcomes Framework and Te Tiriti o Waitangi Review Recommendations together as they cross over.

Reminder – Activities / Measures / Targets (what Council does to support Tiriti Outcomes) indicative only - need Long-Term Plan decision making process to confirm - **note** constrained financial circumstances and likely rates cap.

What approach to deliver the Tiriti Outcomes Framework?

Ring fence Mana Whenua Partnerships Fund for iwi/hapū led and co-funded strategic priorities/economic development initiatives to achieve outcomes at scale because other existing funding does not address this opportunity.

Existing Funding - Mana Whenua Partnerships Fund – previous examples of hapū/iwi strategic priorities supported by the Fund that will deliver benefits at scale across economic, social and cultural outcomes for the whole district	Other existing funding
Ngāti Te Whiti Marae - \$700k towards a \$15m development • Ngāti Te Whiti have not had a home for over 150 years - tūrangawaewae re-established • Ngāmotu Marae will be the only Marae in the City • Ngāmotu Marae will add to communities' infrastructure: education, justice, health, conferences, welcoming dignitaries • Further enhancement of tourism offerings for the district Pukerangiora Pā - \$500k towards \$5m project • Wāhi Tapu restoration, protection, education • Cultural narratives strengthened, honoured and celebrated • Tourism venture – jobs and a further offering in the district showcasing unique Taranaki	Marae, Manaaki Urupā, Cultural Heritage, Whanake Grants: • Maintenance / renovation • Operations

Workshop exercise / overview

Workshop participants: Councillors, Te Huinga Taumatua Iwi Representatives, Mana Whenua representatives invited by Te Huinga Taumatua to participate

5 tables / 5 groups

- 4 Outcome Areas
- 1 Mana Whenua Partnerships Fund - proposed criteria

10 minutes at each table to sticky note feedback

- What do you like?
- What is missing?
- What has to change?

Overview – what's at your tables?

NPDC TIRITI O WAITANGI OUTCOMES FRAMEWORK

Outcome	Progress Indicators	Activities	Measure	Target 2030
Rangatiratanga Hapū and iwi are self-determining with authority and resources to sustain tangata whenua thriving into the future. TABLE 1	Tiriti partnerships, relationships, advocacy and influence progress uplift for hapū/iwi communities and shared futures in Taranaki. Re-establish and grow the tribal and hapū estate as an enduring legacy. Like? Missing? Change?	Develop a detailed action plan for delivery on Te Tiriti o Waitangi Review Report Recommendations*, including the Whenua Interests Framework.	Governance and operational level mechanisms for hapū and iwi relationships, engagement and participation in decision making are embedded and supported. Hapū/iwi feedback on Council’s Tiriti relationships and engagement performance.	Partnership Agreements or initiatives are in train. The Whenua Interests Framework is in place and a minimum of 1 land initiative is completed or in train.
		Mana Whenua Partnerships Fund for hapū and iwi led strategic priorities.	The Mana Whenua Partnerships Fund prioritises collaboratively funded hapū and iwi led strategic projects for realising benefits at scale.	Minimum 1 strategic hapū/iwi led and collaboratively funded initiative is supported by the Mana Whenua Partnerships Fund.

*Recommendations copied at p.8

*Tiriti o Waitangi Review Recommendations - Action Plan

Recommendations	Who	When	Budget	Tiriti Outcomes
a. review options for embedding Te Huinga Taumatua into Council's structure in an enduring way; b. review the terms of reference for Te Huinga Taumatua to identify opportunities for a greater decision-making role;	Te Huinga Taumatua Governance Team, Iwi Relationships Team.	By June 2028 taking into account Simplifying Local Government Reforms.	Within existing resources.	Tiriti Outcome Rangatiratanga Activity Develop a detailed action plan for delivery on Te Tiriti o Waitangi Review Recommendations, including the Whenua Interests Framework. Measure Governance and operational level mechanisms for hapū and iwi relationships, engagement and participation in decision making are embedded and supported.
c. develop partnership agreements with iwi and, where appropriate, hapū (and potentially with Ngā Iwi o Taranaki); d. carry out more strategic planning with iwi and hapū to identify shared opportunities (this could be provided for through partnership agreements as noted above at c.)	GM Tiriti Partnerships, Te Ranga Urungi, Council, Iwi Relationships Team.	By 2030, Tiriti Partnership agreements / initiatives are in train.	Budgeted: DIA Better off Funding to June 2027 for agreement/s or initiatives.	
e. review the terms of reference for Ngā Kaitiaki to ensure its purpose and scope is clear;	Ngā Kaitiaki, Iwi Relationships Team.	Review completed October 2025.	Unbudgeted from July 2027. Further budget of \$60,000 p/a required.	Hapū/iwi feedback on Council's Tiriti relationships and engagement performance.

*Tiriti o Waitangi Review Recommendations - Action Plan

Recommendations	Who	When	Budget	Tiriti Outcomes
f. consider the Council's policy for dealing with land that is particularly significant to iwi/hapū and is in Council ownership or management;	Te Huinga Taumatua, Council, Iwi Relationships Team, hapū/iwi.	By June 2030, Whenua Interests Framework is in place and minimum 1 land initiative is completed or in train.	Unbudgeted from July 2027. Further budget of \$20,000 p/a required.	Tiriti Outcome Rangatiratanga Activity Develop a detailed action plan for delivery on Te Tiriti o Waitangi Review Recommendations, including the Whenua Interests Framework. Measure Governance and operational level mechanisms for hapū and iwi relationships, engagement and participation in decision making are embedded and supported. Hapū/iwi feedback on Council's Tiriti relationships and engagement performance.
g. develop Council guidelines for engagement to ensure consistency;	Iwi Relationships Team, Te Ranga Urungi.	By December 2026.	Within existing resources.	
h. develop procedures to ensure that the strong partnership at leadership level can also develop and exist consistently at the operational and project levels of the Council (including in project delivery by contractors);	Iwi Relationships Team, Te Ranga Urungi.	By June 2027 procedures are developed and implemented.	Within existing resources.	

*Tiriti o Waitangi Review Recommendations - Action Plan

Recommendations	Who	When	Budget	Tiriti Outcomes
i. review the Council’s approach for funding iwi and hapū to engage in order to ensure consistency and efficiency;	Iwi Relationships Team, Te Ranga Urungi.	By December 2026.	Within existing resources.	Tiriti Outcome Rangatiratanga Activity Develop a detailed action plan for delivery on Te Tiriti o Waitangi Review Recommendations, including the Whenua Interests Framework. Measure Governance and operational level mechanisms for hapū and iwi relationships, engagement and participation in decision making are embedded and supported. Hapū/iwi feedback on Council’s Tiriti relationships and engagement performance.
j. continue with the delivery of Te Ao Māori Learning Framework to ensure continual improvement in the cultural awareness and competency of staff;	Iwi Relationships Team, Te Ranga Urungi.	Underway with organisation wide roll out of Te Pā Harakeke planned for 2026-2027.	Unbudgeted from June 2026. Budgeting for 1 FTE Programme Lead and implementation budget of \$55,000 p/a required for 2026-2029.	
k. ensure there are clear processes for cultural induction of councillors following the upcoming election;	Iwi Relationships Team, Governance, Te Ranga Urungi.	By June 2028.	Within existing resources.	

*Tiriti o Waitangi Review Recommendations - Action Plan

Recommendations

l. continue with the implementation of the Te Tiriti Partnerships Strategy, including in particular the identified actions for improving cultural competency and involving Māori in recruitment processes;

m. consider how Māori can be better involved in procurement decisions (we acknowledge that the Council has recently made important decisions on a procurement strategy, which may partly address this issue).

Who

People and Wellbeing, Iwi Relationships Team, Te Ranga Urungi, Organisation wide.

Procurement Team, Iwi Relationships Team.

When

Ongoing.

Ongoing - promotion of opportunities to hapū and iwi. Completed - NPDC Procurement Strategy with provision for hapū and iwi.

Budget

Within existing resources.

Within existing resources.

Tiriti Outcomes

Tiriti Outcome
Rangatiratanga

Activity

Develop a detailed action plan for delivery on Te Tiriti o Waitangi Review Recommendations, including the Whenua Interests Framework.

Measure

Governance and operational level mechanisms for hapū and iwi relationships, engagement and participation in decision making are embedded and supported.

Hapū/iwi feedback on Council's Tiriti relationships and engagement performance.

NPDC TIRITI O WAITANGI OUTCOMES FRAMEWORK				
Outcome	Progress Indicators	Activities	Measure	Target 2030
Oranga Taiao, Oranga Tāngata The wellbeing of the environment is the wellbeing of the people. TABLE 2	Hapū and iwi kaitiakitanga is activated and influencing decision making that promotes environmental health while meeting human needs. Like? Missing? Change?	Co-design and collaborative engagement in Council spatial, growth and infrastructure, and land use planning.	Number of collaborations and use of Iwi Environmental Management Plans.	Plans demonstrate incorporation of Māori environmental values and practices; environmental restoration and sustainability principles; and measuring for environmental health that incorporates mātauranga Māori.
		Co-design and co-management for Council reserves.	Number of collaborations and use of Iwi Environmental Management Plans.	Increasing number of reserves under co-management, and plans that incorporate protection and regeneration of native flora, fauna, waterways and whenua; hapū and iwi cultural and environmental values; and connection and access including to natural resources for cultural purposes as appropriate.
		Collaborative engagement for infrastructure development and renewals projects.	Number of collaborations and use of Iwi Environmental Management Plans.	Projects incorporate Māori environmental/cultural values and cultural monitoring.
	Hapū and iwi māra kai and environmental restoration projects.	Community, Environmental, and Planting our Place Grants and collaborations support hapū and iwi led environmental restoration and food sustainability projects.	Number of grants and collaborations supporting hapū and iwi groups.	Increased opportunities and participation in community gardens and environmental restoration projects. 5

NPDC TIRITI O WAITANGI OUTCOMES FRAMEWORK

Outcomes	Progress Indicators	Activities	Measures	Target 2030
TABLE 3 Like? Missing? Change? Ōhanga puāwai Hapū/iwi communities thriving and successful economically, generating wealth and prosperity across generations of whānau.	Hapū/iwi owned businesses are economic hubs creating employment and collectively enriching the district.	Collaborative Strategy to grow hapū/iwi led business and commercial investment: - sustainable tourism - significant infrastructure - renewable energy - agri-business	Clear understanding of settings required for hapū/iwi, Crown, Council, industry partnerships and co-investment opportunities for growth in Taranaki.	Increased hapū/iwi commercial investment in Taranaki.
		Council procurement enables greater uptake by local hapū/iwi owned businesses.	Lever established in procurement strategies, policies, practices, relationships and engagement. Data collection tracks hapū/iwi business uptake of Council procurement opportunities.	Hapū/iwi businesses and services list is in place for organisational use to assist promotion of opportunities to tender for Council contracts.
	Papakāinga housing and Māori land utilisation is common throughout the District.	Council support to papakāinga and Māori land utilisation initiatives. Investigate resource consent concessions for papakāinga developments.	Lever in Council’s policies and plans are enabling for papakāinga and Māori land developments.	A joined up service is in place assisting iwi and hapū to navigate Council processes relevant to papakāinga developments.
	Strong hapū/iwi employment, especially for rangatahi.	Promote Council employment opportunities with hapū/iwi.	Number of initiatives to promote hapū/iwi employment at Council.	Increased hapū/iwi employment at Council.

NPDC TIRITI O WAITANGI OUTCOMES FRAMEWORK

Outcome	Progress Indicators	Activities	Measure	Target 2030
Ahurea Tuakiri Kaha Rawa Hapū and iwi unique and distinct cultural identity is practiced, valued, celebrated and stronger than ever. TABLE 4 Like? Missing? Change?	Marae at the heart of collective wellbeing, cultural vitality, connection and tūrangawaewae.	Marae grants and collaborations.	Number and value of grants and collaborations.	Marae development and facilities are supported.
	Hapu and iwi reo me ōna tikanga and cultural connections and relationships are celebrated across Taranaki ki te Raki fostering community pride and cohesion.	Te reo me ōna tikanga and cultural connection incorporated into Council place-making projects, community facilities and services, events and reserves, signage and naming activities.	Number of initiatives incorporating cultural narratives, connection and te reo me ōna tikanga across our public spaces, facilities and events.	Hapū/iwi exhibitions are structured into Puke Ariki Museum programming. TSB Festival of Lights incorporates minimum 1 hapū/iwi themed installation. Policy for return or loan of taonga to hapū/iwi kaitiaki.
	Wāhi tapu and urupā are cared for and protected.	Complete the identification of wāhi tapu for protection.	Number of newly confirmed wāhi tapu.	Newly confirmed wāhi tapu or corrections to existing wāhi tapu locations are ready for protection in planning processes.
		Manaaki Urupā and Cultural Heritage Grants. Protection built into planning, reserves management and infrastructure projects decision making.	Number and value of grants. Consistency of protection applied in planning and projects.	Full utilisation of Grants.
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Mana Whenua Partnerships Fund

The Mana Whenua Partnerships Fund was established in the Long-Term Plan 2024-2034 to fund Mana Whenua priorities and \$6m remains for allocation spread out over 2027 to 2034.

Proposed principles for allocation of the Fund are:

- Must be used for hapū and iwi entity led strategic priorities
- Must be used for initiatives that are co-funded by hapū and/or iwi entities and/or other external funders so that Council’s contribution to Tiriti Outcomes is scaled up in value for money and effect
- Initiatives must demonstrate a clear and quantifiable link to how they advance one or more of the Tiriti Outcomes, meet an identified need in the community, and align with Council’s Strategic Framework
- Council will look at how well an initiative is supported across hapū and iwi groups where questions of equity between hapū and iwi groups are raised in respect of the Fund
- Initiatives that provide benefits to a wider reach of people and/or advance multiple Tiriti Outcomes and which are supported by robust planning and capability will be preferred

Proposed Fund allocation priorities for 2027-2030 are:

- Papakāinga developments
- Marae developments
- Community hubs, whare taonga or facilities for educational purposes
- Local tourism and economic development ventures
- Hapū or Iwi Environmental Management Plans
- Seed funding to attract co-funders, including feasibility studies where not otherwise funded, for above priorities



Te Huinga Taumatua has decision making for allocation of the Mana Whenua Partnerships Fund.

Council has decision making for adopting the proposed principles and funding allocation priorities (i.e criteria) for the Mana Whenua Partnerships Fund.

Round the room wrap up

Are we on the right track?

What is missing and what needs to change?

Final thoughts?

MAURI ORA!

Karakia Whakakapi

Unuhia, unuhia
Unuhia i te uru tapu nui
Kia wātea, kia māmā
te ngākau, te tīnana, te wairua i te ara takatū
Koia rā e Rongo, whakairihia ake ki runga
Kia wātea, kia wātea
Āe rā, kua wātea
Hau Paimārire



Te Kaunihera ā-Rohe o Ngāmotu

**New Plymouth
District Council**

